

A photograph of two elderly women, one with dark hair and one with white hair and glasses, both smiling warmly. The image is overlaid with a semi-transparent purple filter. The text is centered over the lower half of the image.

# **Integrating Caregivers into Ontario Health Team Plans for Improved Transitions**

# Land Acknowledgement

The OCO carries out its work while acknowledging the Indigenous Peoples of all the lands that we are on today. *This land is home to many First Nations, Métis, and Inuit peoples and acknowledging reminds us that our great standard of living is directly related to the resources and friendship of Indigenous people.*

# Overview for Today

1

Why caregiver involvement is critical to improving transitions and how it is important to your Ontario Health Team

2

Practical tips to advance your OHT goals with examples from RNAO and Transitions in Care

3

Actionable examples for your OHT to embed caregiver inclusion and support into your OHT Work

4

Resources and tools for your OHT

# Today's Presenters

Adam Wadon  
Patient Family  
Advisory Council  
ALC Working Group

Tiffany Budhoo  
System Planner

Kristen Campbell  
BPSO OHT Coach

Lyndsay Howitt  
Senior Manager,  
Guideline  
Development and  
Research

Bianca Feitelberg  
Project Lead,  
Strategic  
Partnerships and  
Innovation





# OUR PURPOSE

The Ontario Caregiver Organization (OCO) exists to improve the lives of Ontario caregivers; ordinary people who provide physical and emotional support to a family member, partner, friend or neighbour



# Improving the Caregiver and Patient Experience in OHTs



**IDENTIFY**  
the caregiver



**INCLUDE**  
the caregiver as part  
of the care team



**SUPPORT**  
the caregiver



Learning Events  
and education



Tools and  
resources



Collaboration,  
Guidance and  
Support



Connect  
Caregivers to  
Support

# Caregiving in Ontario

**4 MILLION CAREGIVERS**

**51%** sandwich generation

**49%** of care recipients live with the caregiver

**Almost half of care recipients** are 75 years or older



# Caregiving Experience



**49%** say it's stressful to find services for their care recipient



**76%** say they are taking on more responsibilities compared to the past year and are experiencing difficulty getting things done

**“Juggling their other responsibilities with new caregiving responsibilities, coordinating care among other healthcare providers and providing physical care to the patient are the most difficult aspects of this transition.”**

– Spotlight Report 2019





**“TRANSITIONS ARE  
TERRIFYING” –**

Brina, Caregiver and Co-Chair of  
the Essential Care Partner  
Support Hub Advisory Committee

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# Why are caregivers so critical to OHT work?



# 75% of care is provided by family caregivers

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
9:30 - 11:30 AM	PSW	PSW	PSW	PSW	PSW	PSW	PSW
11:30 - 12:30	Family	Family	PSW	Family	Family	Family	Family
12:30 - 3:30 PM	PSW	PSW	PSW	PSW	PSW	PSW	PSW*
3:30 - 4:30 PM	Family	Family	Family	Family	Family	Family	Family
4:30 - 6:30 PM	Family	Family	Family	Family	Family	Family	PSW
7:00 - 9:00 PM	Family	PSW	Family	PSW	PSW	Family	PSW
9:00 - 9:30 PM	Family	Family	Family	Family	Family	Family	Family
9:30 - 11:30 PM	Family	Family	Family	Family	Family	Family	Family
11:30 - 9:30 AM 10 hr Overnight Shift	Family						

\*Exception is Sunday when it is 12:30 to 2:30 PM

**Terrence Ho, Caregiver Weekly Calendar Schedule for the care of his brother**, excerpt from [Integrating caregivers as partners in care: Momentum for a whole system approach. Report from the 2024 Caregivers as Partners in Care Roundtable](#)

# Caregivers are the Thread

***“Continuity. That one person, usually the caregiver, knows the history, what the patient’s been through, what’s worked in the past, what hasn’t. And it helps to be realistic about what is the person’s baseline...like what is it that we’re hoping they can do before we send them home? Just having that in-depth information and knowledge available to the team is very helpful.” – Manager, Hospital***

# Caregiver Inclusion Improves Patient Care

Health system partners report that **inclusion of caregivers benefits the caregiver, patient/resident, front-line providers and the health system** through:

- ✓ Improved communication, and person-centred care **leading to better health outcomes, safety, quality of care and experience of care**
- ✓ **Improved transitions, prevention of falls** and falls-related injuries, **reduced healthcare utilization and re-admission rates**
- ✓ Contribution to pandemic and **healthcare crisis preparedness**
- ✓ **Improved working conditions** and workload for front-line providers
- ✓ **Reducing stress of caregivers** and making them feel like they can make a meaningful and valued contribution to patient care

# Caregivers are Critical to Equitable and Safe Care

“When caregivers are included, the system benefits, especially at transition points where they provide information not just about health issues but about who the care recipient is, what they need in terms of culturally affirming and linguistically appropriate care. This allows providers to provide better care.”

- Sam Peck, Executive Director, Family Councils of Ontario

# Including Caregivers Improves Transitions

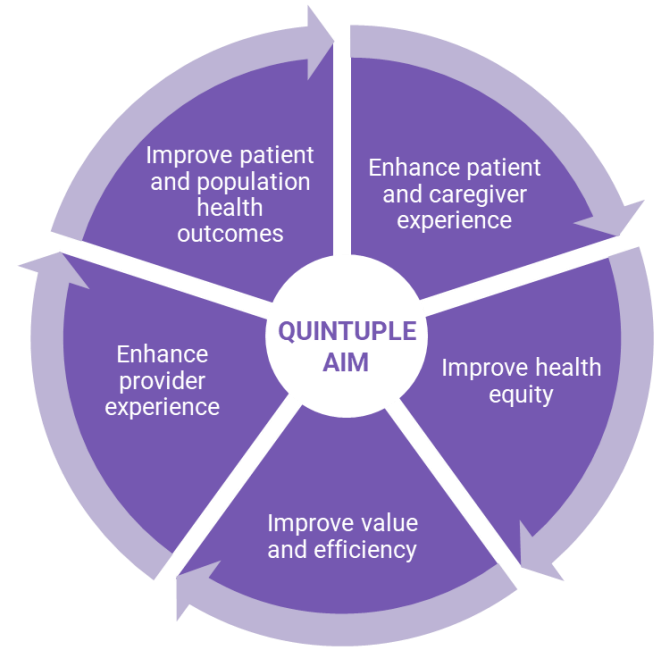
**Discharge planning interventions that integrate caregivers into the discharge planning process are associated with 25% fewer hospital readmissions up to 6 months post-discharge.**

**(Rodakowski J. L., 2021).**

- ✓ Caregivers who receive clear discharge instructions and warnings signs are better able to follow aftercare instructions.
- ✓ When caregivers were involved:
  - Patients better understood and could adhere to instructions
  - Providers were able to meet patient's multiple care needs

# Caregiver Integration Supports OHT Priorities

- ✓ Readiness for Integrated Home Care Delivery
- ✓ Integrated Care with a Population Health Management and Equity Approach
- ✓ System Navigation





# Integrating Caregivers into your OHT Plans for Improved Care



*For integrated systems of care*



# OVERVIEW OF THE BEST PRACTICE SPOTLIGHT ORGANIZATION<sup>®</sup> PROGRAM FOR ONTARIO HEALTH TEAMS (BPSO<sup>®</sup> OHT)

OCO WEBINAR: INTEGRATING CAREGIVERS INTO ONTARIO HEALTH  
TEAM PLANS FOR IMPROVED TRANSITIONS

September 25, 2024

# Plan for today

AGENDA ITEM	LEAD
What is a BPSO OHT and why does this program matter?	Kristen Campbell, RN, MN; BPSO OHT coach
How the BPSO OHT program deliverables are designed to support the Quintuple Aim? - Program supports and resources	Kristen Campbell
Overview of RNAO's Transitions in Care and Services Best Practice Guideline <ul style="list-style-type: none"><li>• Recommendations focused on caregiver integration</li></ul>	Lyndsay Howitt, RN, MPH; Senior Manager, Guideline Development and Research
Next steps for joining and connecting with our team	Kristen Campbell

# WHAT IS A BPSO?

BPSO - Best Practice Spotlight Organizations® (BPSO®)

- 20+ years
- Supports effective implementation of Best Practice Guidelines (BPGs)
- Aims to enhance the use of evidence in decision-making to improve health outcomes and optimize healthcare delivery for persons and their caregivers (support network)
- Achieves the quintuple aim



# WHAT IS A BPSO OHT?

- ✓ Offers an evidence-informed approach to scale up and spread best practices within integrated systems of care
- ✓ OHTs enter a formal partnership with RNAO for a four-year “pre-designation” period to work across multiple sectors to collectively implement BPGs
- ✓ Tailored strategies to support OHT objectives and deliverables, ensuring alignment with the quintuple aim
- ✓ Mobilizes teams from across disciplines and sectors including caregivers



# BPSO OHT NETWORK

archipel.

Équipe Santé Ontario | Ontario Health Team



East Toronto  
Health Partners

Northern York  
South Simcoe

ONTARIO HEALTH TEAM



Ontario Health Team



*For integrated systems of care*

CAMBRIDGE  
NORTH DUMFRIES | OHT



Chatham - Kent OHT  
ONTARIO HEALTH TEAM

MAAMWESYING  
NORTH SHORE COMMUNITY HEALTH SERVICES INC.



Équipe Santé Ontario Health Team  
Ontario Bimaaadwin Niigaanwiwaad



Sarnia-Lambton  
ONTARIO HEALTH TEAM

# BPSO OHT Program Supports - *free of charge*

- ✓ Dedicated coaching team
- ✓ Best Practice Guidelines that advance OHT goals and align with priority populations
- ✓ Leading Change Toolkit
- ✓ Capacity building
- ✓ Quality indicators
- ✓ Knowledge exchange with local and global network
- ✓ Funded fellowship opportunity for a team



# OVERVIEW OF THE TRANSITIONS IN CARE AND SERVICES BEST PRACTICE GUIDELINE

Recommendations focused on caregiver integration



Download for free:  
<https://rnao.ca/bpg/guidelines/transitions-in-care>





# Purpose and scope

Provides evidence-based recommendations for nurses and members of the interprofessional team, organizations and the health system to support safe and effective transitions in care for pediatric and adult persons and their caregivers (support network).

## **Includes transitions:**

- Within organizations
- Between/across organizations and sectors
- Between healthcare and social care settings

The *Transitions in Care and Services*, Second Edition BPG is a foundational guideline for all health sectors. It is central to the work of BPSO OHTs and was developed in consultation with them.

# Good practice statements and recommendations

## Five broad areas:

- collaboration with persons and their support network
- assessing care needs and readiness for a transition
- interprofessional collaboration
- review of medication history
- navigation support



Summary of Recommendations and Good Practice Statements	
This BPG replaces the first edition RNAO BPG Care Transitions which was published in 2014 (5). A summary of how the recommendations in this BPG compare to the recommendations in the previous edition of this BPG is available <a href="#">online</a> .	
RECOMMENDATIONS AND GOOD PRACTICE STATEMENTS	STRENGTH OF THE RECOMMENDATION
<p><b>Collaboration with persons and their support network</b></p> <p><b>Good Practice Statement 1.0:</b> It is good practice that health and social service providers collaborate with persons and their support network before, during and after a transition in care in order to ensure a safe and effective transition. <i>This good practice statement is an overarching statement that is foundational to implementing all other recommendations and good practice statements.</i></p>	<p>This is a good practice statement that does not require application of the GRADE system.</p>
<p><b>Assessing care needs and readiness for a transition</b></p> <p><b>Good Practice Statement 2.0:</b> It is good practice that health and social service providers assess with persons and their support network their care needs and readiness for a transition.</p>	<p>This is a good practice statement that does not require application of the GRADE system.</p>
<p><b>Interprofessional collaboration</b></p> <p><b>Good Practice Statement 3.0:</b> It is good practice that members of the interprofessional team collaborate to develop a transition plan that supports the unique needs of persons and their support network.</p>	<p>This is a good practice statement that does not require application of the GRADE system.</p>
<p><b>Recommendation 3.1:</b> The expert panel suggests that health and social service organizations collaborate to implement a formal interprofessional cross-sectoral approach to support persons encountering transitions in care.</p>	<p>Conditional</p>

# Transitions in Care and Services Recommendations and Good Practice Statements aligned with caregivers

## 1. Collaboration with persons and their support network

It is good practice that health-and social-service providers collaborate with persons and their support network before, during and after the transition in care in order to ensure a safe and effective transition.

## 2. Assessing care needs and readiness for a transition

It is good practice that health and social service providers assess with persons and their support network their care needs and readiness for a transition.

# Transitions in Care and Services Recommendations and Good Practice Statements aligned with caregivers

## 5. Navigation support

It is good practice for health-and social-service providers to provide persons with information and support to manage their needs during transitions in care.

# KEY POINTS



The BPSO OHT program is aligned with Quintuple Aim and OHT deliverables.



Offers structure and supports to help disciplines, across the spectrum of care work together to implement consistent, evidence-based practices.



The *Transitions in Care and Services* BPG is a foundational guideline for all health sectors and central to the work of BPSO OHTs.



The *Transitions in Care and Services* BPG provides evidence-based recommendations for nurses and members of the interprofessional team, organizations and the health system to support safe and effective transitions in care for pediatric and adult persons and their caregivers (support network).

**THANK YOU!**



This work is funded by the Government of Ontario.

All work produced by RNAO is editorially independent from its funding source.

## How to connect with our team

Submit questions or inquiries, Kristen Campbell  
at [kcampbell@rnao.ca](mailto:kcampbell@rnao.ca)

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**Understanding the Caregiving  
Experience – Adam’s Journey**





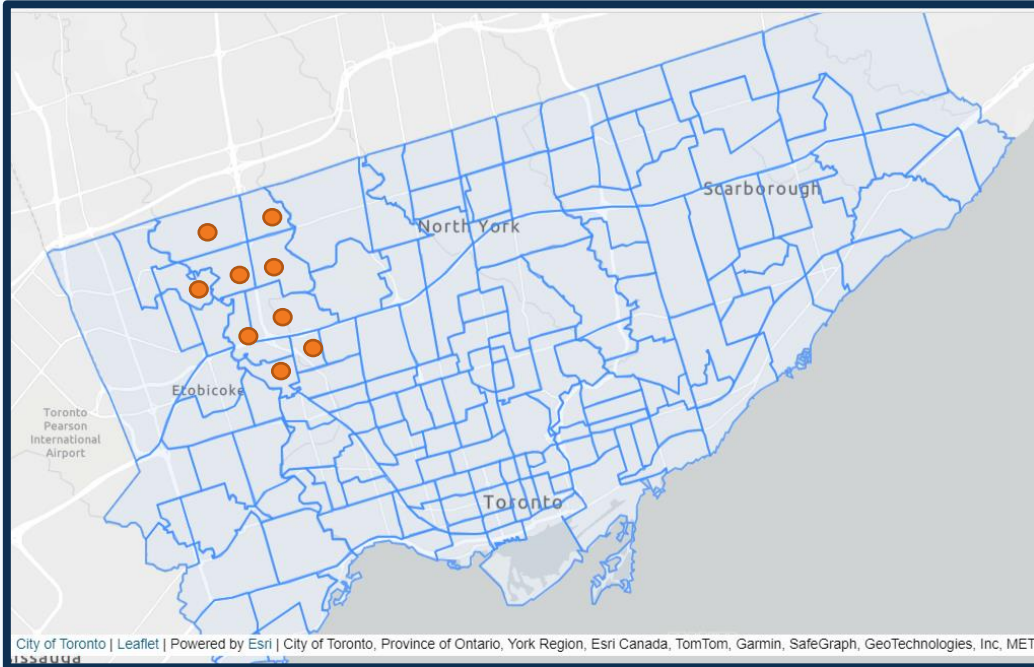
**NORTH WESTERN  
TORONTO**

Ontario Health Team

# Supporting Caregivers through Collaboration

Wednesday September 25<sup>th</sup> 2024

# Context Setting – About the NWT OHT



## Current Signatory Partners



Toronto

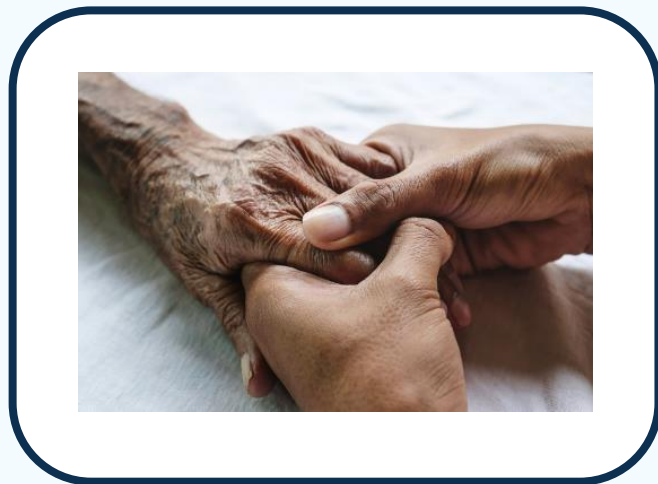


West Park

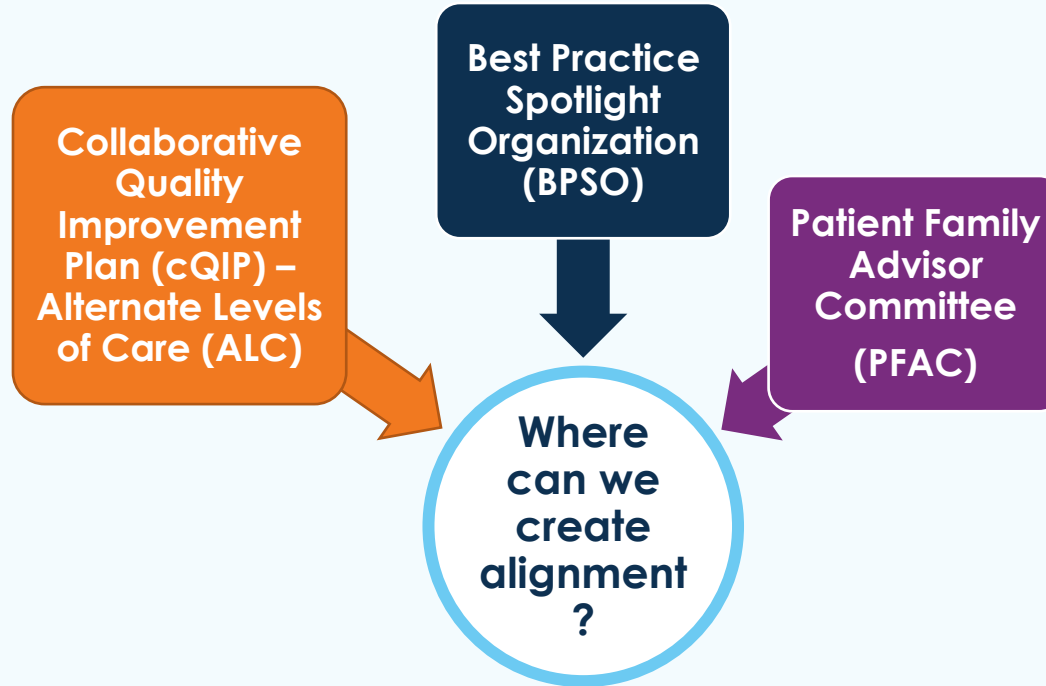
# Snapshot - Senior Profile (65+)

## Seniors accessing Ontario Health atHome services (homecare services):

- Majority with lower risk of unplanned ER visits within 6 months
- **At least half are at greater risk** of Long-Term Care Home placement and **caregiver burden within 1 year.**
- Higher rates of physical inactivity & overweight/obesity status compared to rest of Toronto\*
- Lower rates of tobacco use compared to the rest of Toronto\*
- Increasing risk of falls
- **At risk for caregiver burnout**



# Enablers – Looking at our OHT Assets



# Enablers – Looking at our OHT Assets

cQIP

–

ALC

- **Target population for cQIP:** Caregivers of frail seniors
- **Problem statements identified:**
  1. **System Navigation**
  2. **Assessment of Needs**
  3. **Inclusion in Care Team**

# Enablers – Looking at our OHT Assets

**BPSO**

-

*Transitions  
in Care and  
Services*  
Best  
Practice  
Guideline

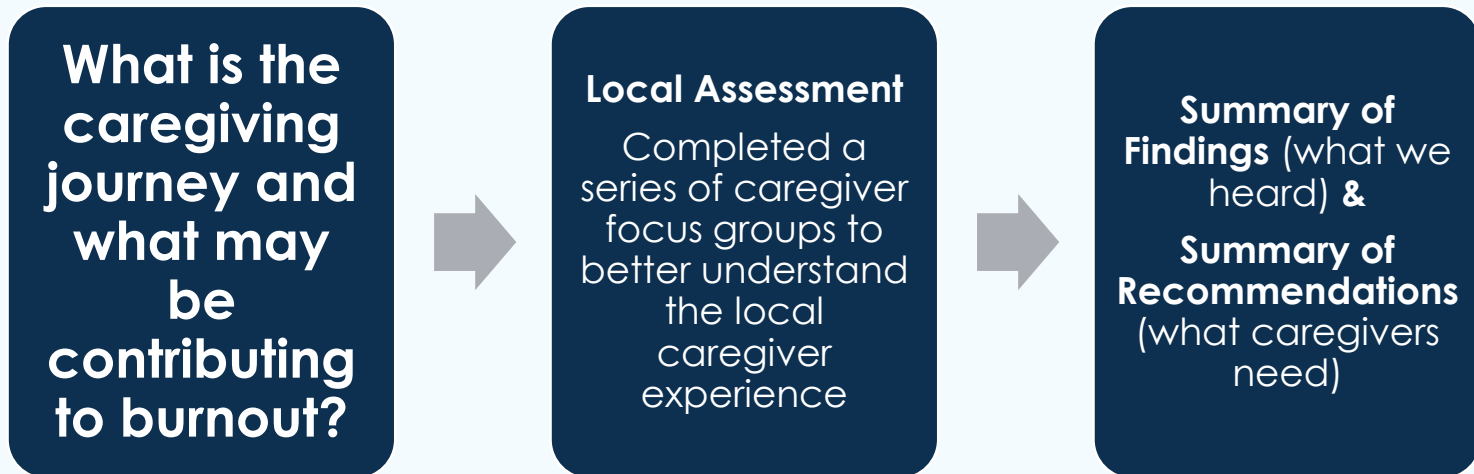
- **Goal of BPSO OHTs:** collective implementation of best practices and policies across the OHT
- **Best Practice Statements identified:**
  1. **Navigation support**
  2. **Assessing care needs and readiness for a transition**
  3. **Collaboration with persons and their support network**

# Enablers – Looking at our OHT Assets

## Patient Family Advisor Committee (PFAC)

- **Goal of PFAC:** Embed patient and family perspectives into OHT initiatives.
- Opportunity to **incorporate co-design principles**

# Exploring the Gaps – Local Needs Assessment





# Exploring the Gaps – Local Needs Assessment

**Summary of Findings:** Participants were asked to share about their experiences during the pre-transition, transition, and post-transition in care periods.

Participants experienced the **most challenges** during the **pre-transition** and **transition periods**:

Challenges managing the care coordination

Lack of appropriate resources/information

Family strain/stress; guilt/emotional burden; financial challenges

Mixed experiences regarding communication with the care team

Limited homecare supports

Participants felt **more comfortable** during the **post-transition in care** as they felt **better equipped** with information.

# Exploring the Gaps – Local Needs Assessment

## Summary of Recommendations:

Provide information  
on financial  
support/guidance

Access to mental  
health supports and  
counselling

Develop more  
accessible, relevant  
and timely  
information

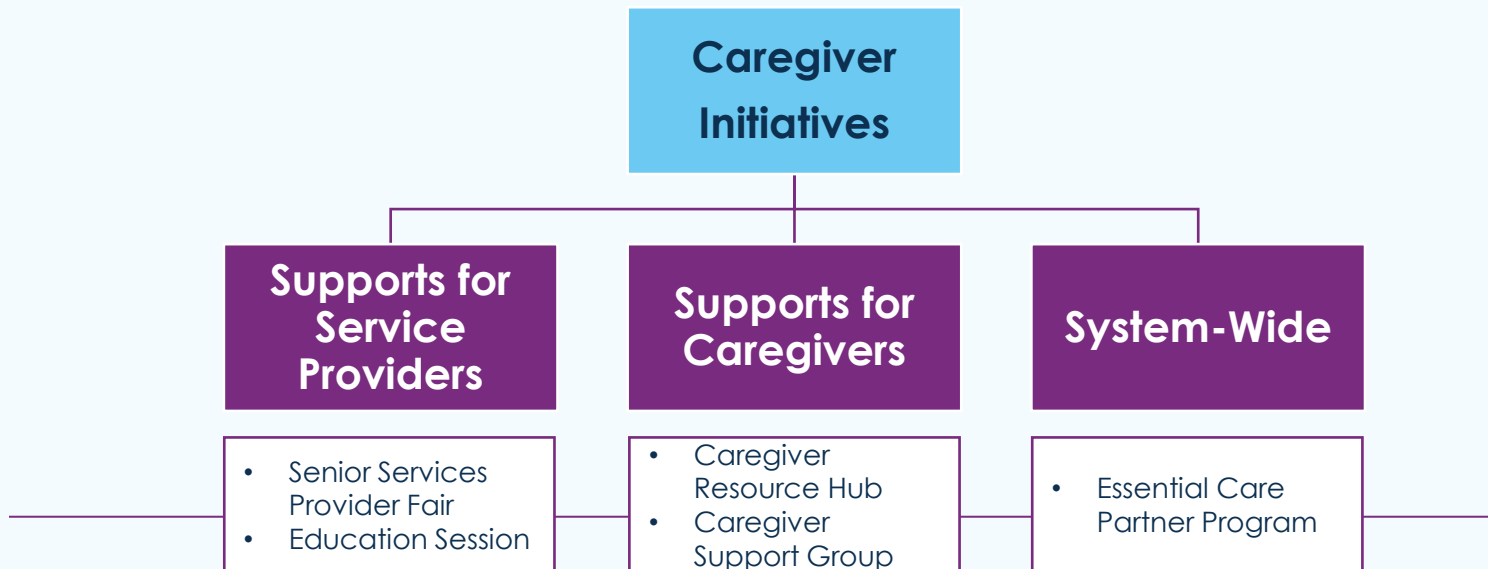
Provide advance  
care plans as a tool  
for more person-  
centred care

Comprehensive and  
earlier orientation to  
options to support  
aging in the right  
place

Invest in culturally  
appropriate supports

# Looking Ahead – Change Ideas

Using findings from our **local needs assessment** & the three pillars of the OCO's Essential Care Partner Program: **identify, include and support**, we **developed change ideas**.



# Looking Ahead – Change Ideas

## Supports for Service Providers

### Senior Services Provider Fair

- **Goals and Objectives:**
  - Improve patient transitions/discharges and service navigation
  - Increase service providers' awareness of local services (including referral process, eligibility criteria, etc.)
  - Improve collaboration/partnerships amongst local organizations across sectors/continuum of care



**NORTH WESTERN TORONTO**  
Ontario Health Team



**Community  
Provider Fair -  
Senior Services**

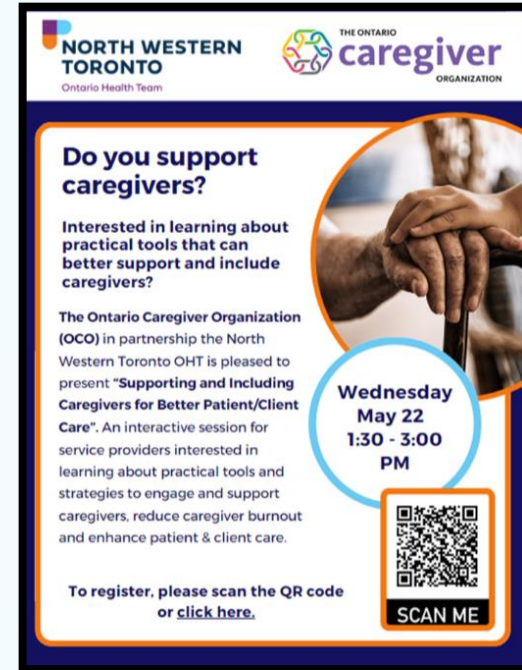
Friday April 5, 2024  
1:00 - 4:00 PM  
Paul B. Helliwell Auditorium  
(1235 Wilson Ave, North York, ON M3M 0B2)



# Looking Ahead – Change Ideas

## Supports for Service Providers

### Education Sessions

- Hosted a webinar in partnership with the OCO to highlight the essential role of caregivers and share practical tools frontline service providers
- Planning an additional webinar on Cultural Competency in collaboration with our Health Equity committee.







**Do you support caregivers?**

Interested in learning about practical tools that can better support and include caregivers?

The Ontario Caregiver Organization (OCO) in partnership the North Western Toronto OHT is pleased to present "Supporting and Including Caregivers for Better Patient/Client Care". An interactive session for service providers interested in learning about practical tools and strategies to engage and support caregivers, reduce caregiver burnout and enhance patient & client care.

**Wednesday  
May 22  
1:30 - 3:00  
PM**



SCAN ME

To register, please scan the QR code or [click here](#).

# Looking Ahead – Change Ideas

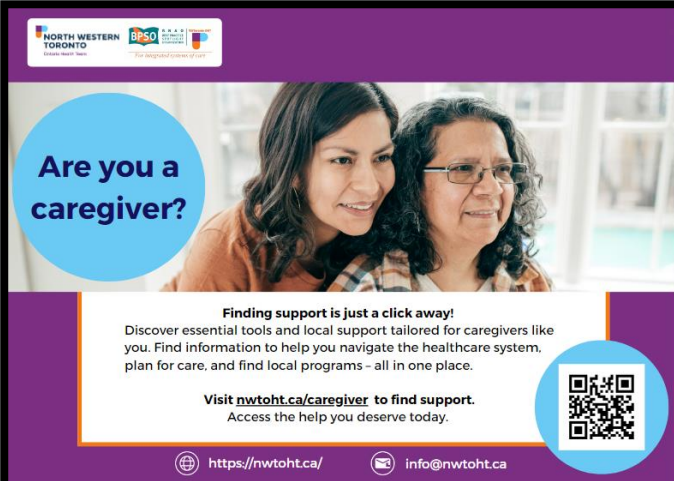
## Supports for Caregivers

### Caregiver Resource Hub

**Online resource** that provides information to support caregivers:

- Resources for Advance Care Planning and Goals of Care
- Tips for managing transitions in care
- Information on accessing key supports including financial aid, respite care, support groups, etc.
- Links to navigation tools including Health811, The Toronto Service Directory, etc.


Access the resource at [www.nwtoht.ca/caregiver](https://www.nwtoht.ca/caregiver)



**Are you a caregiver?**

**Finding support is just a click away!**  
Discover essential tools and local support tailored for caregivers like you. Find information to help you navigate the healthcare system, plan for care, and find local programs – all in one place.

Visit [nwtoht.ca/caregiver](https://nwtoht.ca/caregiver) to find support.  
Access the help you deserve today.




<https://nwtoht.ca/> | [info@nwtoht.ca](mailto:info@nwtoht.ca)

# Looking Ahead – Change Ideas

## Supports for Caregivers

### Supporting Seniors: Caregiver Care Workshops

- 10 in-person workshops **focused on supporting caregivers** who need help understanding and coping with the stress of **caring for people experiencing Dementia, Alzheimer's or age-related illness.**



### Supporting Seniors: Caregiver Care

Supporting Seniors: Caregiver Care is a program which benefits anyone who needs help understanding and coping with the stress of caring for people who are experiencing Dementia, Alzheimer's, or age-related illness.



We are offering a video-based caregiver support program that helps family caregivers get a handle on their anger, stop feeling guilty, deal with depression, cope with grief, and manage dementia-related challenging behaviours.

It's unique in that it uses humour and storytelling to coach people through a process that helps them develop a plan for self-care in order to avoid caregiver burnout.

This program is based on materials by [CaregiverHelp](#).

10 Sessions Total (In-Person)  
2115 Finch Ave. W. (suite 204)  
TUESDAYS 2:30pm - 4:00pm  
Starting August 6<sup>th</sup>, 2024  
AUGUST 6, 13, 20, 27  
SEPTEMBER 3, 10, 17, 24  
OCTOBER 1, 8

For more information, please contact our Intake Department at  
416-248-2050 ext. 8038

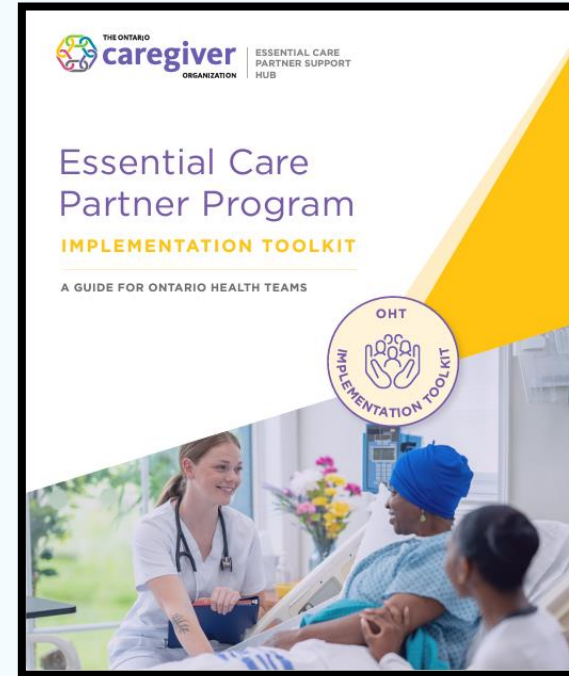



# Looking Ahead – Change Ideas

## System-Wide

### Implementation of the Essential Care Partner Program

- Humber River Health is currently implementing the ECP program at two their units (Reactivation Care Centre – Finch Site and their Geriatric Outpatient Clinic)
- Planning to expand to community Spring 2025





# Lessons Learned - Collaborating with OHT Groups

## Successes

- PFAC:
  - Opportunity for PFAC to bring diverse thoughts/ideas
  - Breaks down silos between service providers and community members
  - PFAC's "voice" is heard throughout the process of the project (from initial idea to final product) – "not just consultants"
- Alignment between multiple OHT priorities

## Opportunities

- PFAC: Have clear roles and responsibilities for PFAC to ensure understanding
- Embed caregivers into OHT strategic plan as a key priority population
- Consider long-term sustainability

# What's next?

1. Monitor and evaluate usage and efficacy of Caregiver Resource Hub
2. Host education session on cultural competency
3. Design co-design model for other OHT initiatives
4. Spread and scale ECP program to community partners



# NORTH WESTERN TORONTO

Ontario Health Team

Want to know more? Connect  
with **Tiffany at [tbudhoo@hrh.ca](mailto:tbudhoo@hrh.ca)**.

**Thank you!**



[nwtomt.ca](http://nwtomt.ca)



[@NWTorontoOHT](https://twitter.com/NWTorontoOHT)

# Actions for your OHT

**Demonstrate leadership:** a commitment to caregivers as a priority is a key first step.

**Engage Caregivers** at your planning tables for their valuable insights and experience

**Acknowledge and Include Caregivers:** build caregivers into integrated care pathways and working groups, and OHT priorities

**Connect Caregivers to Support:** provide caregivers with information, tools and support



**Contact OCO to help you integrate caregivers in your OHT Plans**

*“Within our Ontario Health Team, we started by defining caregivers in our strategy as a priority population.”*

– Laura Tenhagen,  
Project Management  
Consultant, Sault Area  
Hospital

# Resources for OHTs



## Essential Care Partner Program

### KEY PRACTICES FOR ONTARIO HEALTH TEAMS



An Essential Care Partner (ECP) program involves the implementation of practices across your Ontario Health Team (OHT) and community to ensure that caregivers are **identified**, **included** and **supported** to participate as part of the care team.

ECP programs for OHTs may include all or some of the following key practices:

IDENTIFY THE CAREGIVER	INCLUDE THE CAREGIVER AS PART OF THE CARE TEAM	SUPPORT THE CAREGIVER
<p><b>IDENTIFICATION</b> Essential care partner identification (Caregiver ID) is used to identify and formally recognize essential care partners.</p> <p><b>CLIENT DESIGNATION</b> Clients/patients/residents are empowered and encouraged to designate their essential care partners(s).</p> <p><b>DOCUMENTATION</b> Care partners are documented in patient files/records, including contact information and level of participation in care.</p>	<p><b>STAFF EDUCATION AND TRAINING</b> Education and training is provided to all staff across the OHT, including partner organizations, on the important role of care partners and practical ways to include and support them.</p> <p><b>INTEGRATION</b> Essential care partner role is integrated into OHT models of care, including ALC strategies, care pathways, point of care workflows, client assessment, care planning and transition planning.</p> <p><b>COMMUNICATION</b> Essential care partner information and program is pro-actively communicated across OHT partners, communities, patients, families and essential care partners.</p>	<p><b>LINK TO SUPPORT</b> Connect essential care partners to caregiver and community supports and resources for their own well-being.</p> <p><b>CARE PARTNER EDUCATION AND TRAINING</b> Care partners are provided education and support to validate their role and empower them to participate in care.</p> <p><b>ESSENTIAL CARE PARTNER ORIENTATION</b> There is a process for onboarding and orienting essential care partners.</p>

To learn more about Essential Care Partner Programs in Ontario Health Teams visit <https://ontariocaregiver.ca/for-providers/caregivers-and-ontario-health-teams>.

[Visit Caregivers and Ontario Health Teams to Learn More](#)

## CONTACT US

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# THANK YOU!

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